

*renewed* **HOPE**  
&  
*transformative* **HEALING**



2025 ANNUAL REPORT  
MERCY SHIPS SWITZERLAND



## ABOUT MERCY SHIPS

Founded in Lausanne in 1978, Mercy Ships is an international humanitarian organisation based on Christian values.

Its mission is to improve access to healthcare in developing countries by deploying hospital ships.

Through its training programmes for local healthcare professionals and the refurbishment of medical infrastructure, Mercy Ships reaffirms its commitment to leaving a lasting impact in the host countries.



## SINCE 1978:

- 128 800+** LIFE-CHANGING SURGICAL PROCEDURES
- 588 800+** DENTAL PROCEDURES
- 56 500+** PROFESSIONALS TRAINED IN THEIR AREA OF EXPERTISE

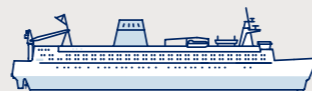
## OUR TWO-SHIP FLEET

THE WORLD'S LARGEST CIVILIAN HOSPITAL SHIPS



### The Global Mercy™

- 6 operating theatres
- 199 patient beds
- 640 crew capacity
- 174 m long
- 37 856 gross tonnage



### The Africa Mercy®

- 5 operating theatres
- 85 patient beds
- 470 crew capacity
- 152 m long
- 16 572 gross tonnage

Dear Friends,

I discovered Mercy Ships as a child in the 1980s, when my sister was living aboard the *Anastasis*, the first hospital ship in our fleet. As a family, we followed her six-month journey from New Zealand to Hawaii via Fiji.

The mission of our ships has evolved from emergency aid to a professional organisation providing surgical care, planned with rigour and precision. In 2025, our two ships, the *Africa Mercy*® and the *Global Mercy*™, welcomed more than 2,000 volunteers, who kept these floating hospitals at the cutting edge of technology in order to deliver surgical care. While the mission has evolved, the vision remains the same: to help the most disadvantaged, to offer hope, to heal, and to transform lives.

This vision drives our commitment—and mine since 2016 as a member of the committee in Switzerland—to continue our mission in sub-Saharan Africa. Thank you to our partners, volunteers, friends, and donors of Mercy Ships Switzerland who have kept this vision alive for nearly 50 years.

Nicolas Suter  
Chairman  
Mercy Ships Switzerland

Dear Donors and Partners,

In 2025, Mercy Ships strengthened its commitment to surgical care in Africa by training more than a thousand healthcare professionals in the fields of surgery, anaesthesia, and specialised nursing. Through our hospital ships and partnerships with institutions such as the West African College of Surgeons (WACS), we have accelerated access to safe, high-quality surgical care, in line with Sustainable Development Goal 3.8 which aims to achieve universal health coverage.

Each training delivered contributes to the autonomy of African healthcare systems. In Sierra Leone, Madagascar, Guinea and elsewhere, our programmes have helped save lives and strengthen local expertise, ensuring a lasting impact well beyond our missions.

Thank you for your much appreciated support. Together, we are turning hope into reality.

Olivier Tisseyre  
CEO  
Mercy Ships Switzerland

# Approach to

## DIRECT MEDICAL SERVICES

Direct Medical Services are designed to meet patients where they are, deploying hospital ships to African nations to provide free surgeries and dental services. The specialty surgical procedures offered are typically unavailable in the country, or simply inaccessible for many due to high costs and a limited surgical workforce.

Mercy Ships takes a whole-person approach to surgery, developing thorough pre- and postoperative care based on the patient's condition and specific needs. The design of the surgical schedule and selection of patients aims to ensure care is curative, independent of the local healthcare system.

## EDUCATION AND TRAINING

Mercy Ships fosters long-term partnerships with nations by developing programmes where there's a need for increased specialised training, such as:

- **Residency and fellowship** rotations in reconstructive plastic surgery, maxillofacial surgery, anaesthesia, and perioperative nursing.
- **On-ship clinical** rotations in the partner country's established training programmes for surgery, anaesthesia, and nursing.
- **Long-term partnerships and investments**, such as Université Gamal Abdel Nasser de Conakry in Guinea and Connaught Hospital in Sierra Leone.

Mercy Ships strives to create a world where those suffering from disability, disfigurement, or disease have access to quality, affordable medical/surgical treatment and whole-person care so they can reach their God-given potential.

Whether it's being able to return to school, having the ability to provide for their families, or simply being accepted by others, the impact extends far beyond surgery into families and entire communities.

**IMAGES :** Bek Purcival, volunteer physical therapist from Australia, works with Adrien, reconstructive plastic patient, in rehab alongside Hosea Rakotondrafara, rehab day crew from Madagascar; Mohamed Bangura during the Nurse Anaesthesia Diploma Swearing-In Ceremony, a multi-year programme developed in partnership between Mercy Ships, the Ministry of Health and the University of Sierra Leone; Dr Betelhem Hailu Belda, PAACS (Pan-African Academy of Christian Surgeons) anaesthesia resident, working through a mock airway procedure in the simulation room on the *Global Mercy*, with Elaine Sigalet, volunteer simulation coordinator from Canada.

# IMPACT

## RETROSPECTIVE

In 2025, Mercy Ships' impact reached across communities and countries. Alongside thousands of life-changing surgeries, vital education and training programmes supported long-term improvements to surgical and anaesthesia systems. This year marked continued momentum toward lasting, sustainable impact.

Mercy Ships' two hospital ships were at the heart of this work. The *Global Mercy* continued serving Sierra Leone, while the *Africa Mercy* resumed operations in Madagascar, delivering critical surgical care and hands-on training to healthcare professionals on board. Thanks to collaboration with national partners, lives were transformed and healthcare systems changed for good.

The impact also reached beyond the ships and spanned Africa. Mercy Ships launched a number of new partnerships to further strengthen medical education and training, funded continent-wide surgical dialogue and diplomacy events, and supported critical healthcare infrastructure projects. In partner nations like Guinea, Mercy Ships also built upon existing relationships to deepen the impact of student sponsorships and surgical education programmes. Off-ship initiatives ensured even more healthcare professionals are equipped to serve their communities with competence and confidence.

A defining moment of 2025 was the start of construction on a new hospital ship, the *Africa Mercy II*. Sister vessel to the *Global Mercy* and future successor to the *Africa Mercy*, the new ship will boost the organisation's ability to provide life-changing surgical care and education across Africa for years to come. This vessel, whose construction has been made possible largely thanks to a significant donation from the MSC Foundation in Geneva, is expected to enter into service by 2029.

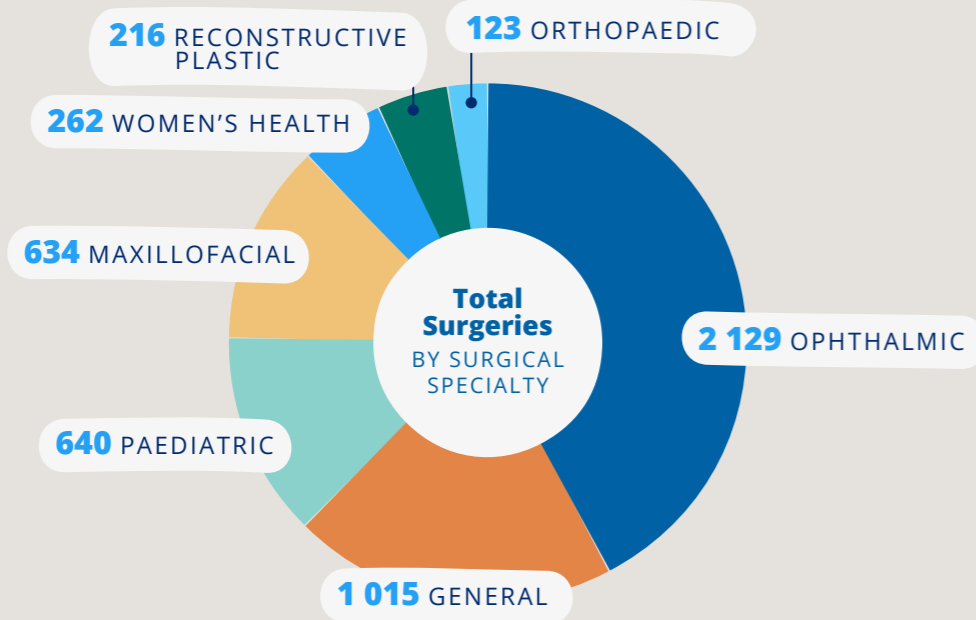
2025 stands as a powerful reminder of what is possible when people of service, excellence, and faith come together to bring hope and healing.

**IMAGES :** Mather, orthopaedic patient, with Larissa Obrist, volunteer ward nurse from Switzerland, on the veranda during patient recreation time; Hawa, a patient from Sierra Leone with a goitre; Hawa with Rosaline Sidratu Bundu, day crew, after surgery.



# 2025 In Numbers

## DIRECT MEDICAL SERVICES



**NOTE:** A patient often has multiple procedures as part of a single surgery or dental visit and may also have multiple surgeries or dental visits.

## EDUCATION & TRAINING



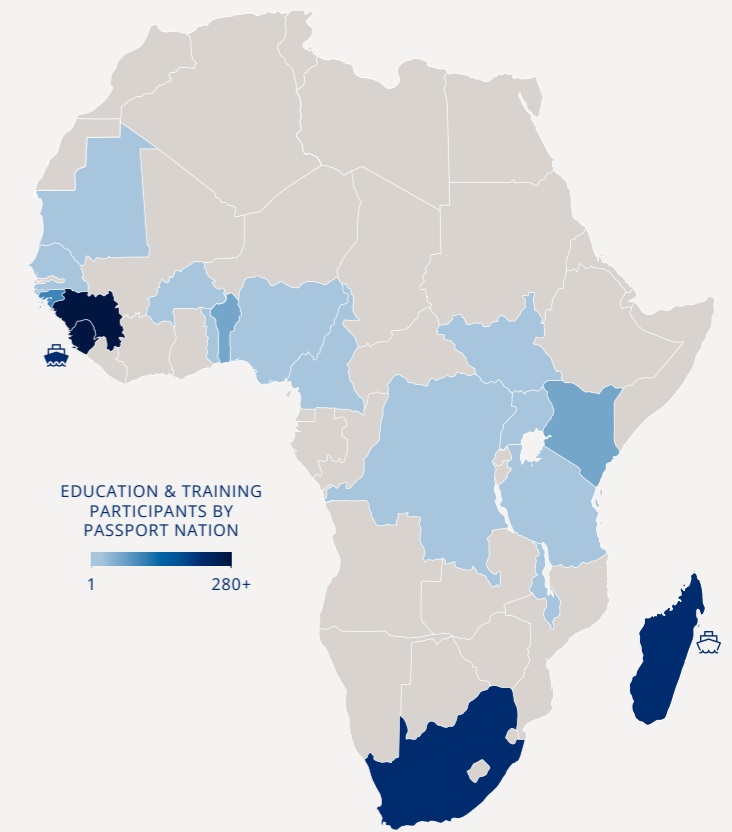
**1 061**

TOTAL UNIQUE HEALTHCARE PROFESSIONALS TRAINED FROM **18** AFRICAN NATIONS



**305 400**

TOTAL EDUCATION AND TRAINING PARTICIPANT HOURS

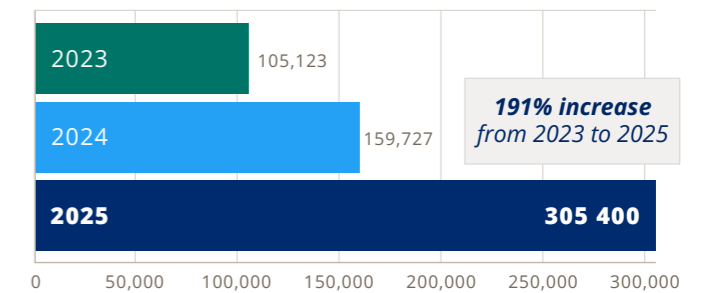


### AFRICA'S SURFICAL FUTURE

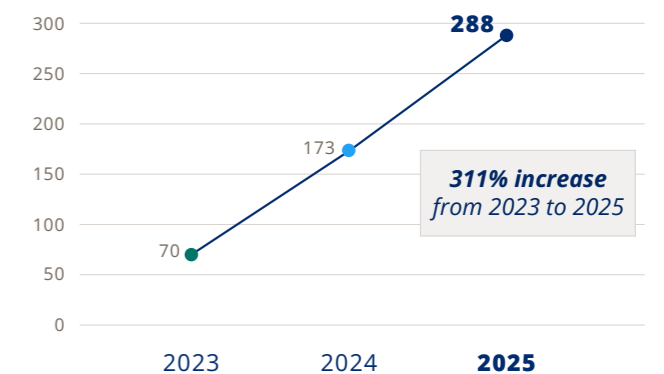
In 2023, Mercy Ships expanded its education and training approach to include long-term investment in individual learners, reflecting the commitment to addressing Africa's critical shortage of specialised healthcare professionals. Access to specialised education remains limited due to scarce training programmes and significant financial barriers. By sponsoring students over time, Mercy Ships helps remove these obstacles and strengthen pathways into specialised care.

Alongside this, Mercy Ships is supporting current healthcare providers through continuing professional development, delivering immediate impact while building lasting sustainable capacity. As Africa's population grows rapidly, strengthening today's providers while investing in the next generation of specialists is vital to expanding access to safe surgical care across the continent.

### Total Education & Training Hours



### Average Hours of Training Per Participant



**NOTE:** A participant may be involved in more than one education and training project.

Patients, caregivers,  
and crew celebrate  
Christmas at the  
Hope Centre.



**1 998**

UNIQUE SURGICAL  
PATIENTS

**2 124**

SURGERIES

**3 071**

SURGICAL PROCEDURES

**1 421**

UNIQUE DENTAL  
PATIENTS

**2 348**

DENTAL VISITS

**6 231**

DENTAL PROCEDURES

**386**

UNIQUE EDUCATION &  
TRAINING PARTICIPANTS

**49 957**

EDUCATION & TRAINING  
PARTICIPANT HOURS

# SIERRA LEONE

## *Global Mercy Field Service*

*"What Mercy Ships has done is give the government the breathing space to build capabilities, and ensure that even as we're building, we're filling the void of providing services. So, the ship has been a blessing to Sierra Leone, and we are eternally grateful."*

DR AUSTIN DEMBY,  
MINISTER OF HEALTH  
SIERRA LEONE

After another successful field service in Freetown completed in June 2025, the President of Sierra Leone invited the Global Mercy to return for a third consecutive visit. Taking place from August 2025 to June 2026, this marked the eighth Mercy Ships field service to the country over the course of 30 years.

The need in Sierra Leone is great and the government remains committed to improving its healthcare system. To help achieve this goal, Mercy Ships provided surgical education and training programmes alongside the Ministry of Health, the University of Sierra Leone, and Connaught Hospital. Many medical professionals grew their skills through practical mentorship on board. Meanwhile, the Safer Surgery programme done in partnership with Connaught Hospital brought critical education to participants in areas like sterile processing, infection prevention, nursing, and physiotherapy. Support for dental education also continued through the sponsorship of Sierra Leonean dental students studying in Guinea.

Many patients received life-changing safe surgery across maxillofacial, paediatric, orthopaedic, general, reconstructive plastic, and ophthalmic specialties. Skilled and dedicated crew on board the Global Mercy, including more than 300 Sierra Leonean national day crew members, brought healing to thousands this year.

Mercy Ships is thankful to partner with the Government of Sierra Leone to provide a positive, lasting impact for future generations.

**1 430**

UNIQUE SURGICAL PATIENTS

**1 588**

SURGERIES

**2 472**

SURGICAL PROCEDURES

**1 292**

UNIQUE DENTAL PATIENTS

**2 286**

DENTAL VISITS

**8 266**

DENTAL PROCEDURES

**169**

UNIQUE EDUCATION &amp; TRAINING PARTICIPANTS

**23 825**

EDUCATION &amp; TRAINING PARTICIPANT HOURS

Pierre, reconstructive plastic patient, and crew celebrate his discharge from the hospital.

# MADAGASCAR

## *Africa Mercy Field Service*

*"The surgery activity is not just a single event; it reflects the collective spirit of teamwork, compassion and excellence that defines all of us."*

DR CELESTINE RAZAFIARISOA,  
REGIONAL HEALTH DIRECTOR  
MADAGASCAR

In February 2025, the Africa Mercy returned to Madagascar for her second consecutive field service. This stay marked the fifth time Mercy Ships visited the island nation since 1996.

Throughout the year, Mercy Ships focused on providing direct medical services and expanding upon surgical education and training programmes. Working with the Ministry of Health, Mercy Ships selected patients from multiple regions across Madagascar.

Crew on the Africa Mercy performed more than one thousand successful surgeries in areas like maxillofacial, ophthalmic, reconstructive plastic, paediatric orthopaedic, and general surgery.

Hundreds of healthcare professionals received instruction in areas like comprehensive cleft care, clubfoot, and surgical and anaesthesia training. Additional programmes included Pan-African Academy of Christian Surgeons (PAACS) residency rotations and on-ship education for student nurses.

These initiatives meet participants where they are and equip them with essential skills to improve surgical conditions nationwide. These programmes also make safe surgical care more accessible and support the long-term, sustainable development of Madagascar's surgical and anaesthetic systems.

Lasting change is only possible thanks to the ongoing support of the Government of Madagascar, and Mercy Ships is grateful to continue the partnership into 2026.



# GUINEA

## Long-term Partnership

**2 404**

UNIQUE DENTAL PATIENTS

**5 097**

DENTAL VISITS

**17 366**

DENTAL PROCEDURES

**284**

UNIQUE EDUCATION & TRAINING PARTICIPANTS

**189 022**

EDUCATION & TRAINING PARTICIPANT HOURS

In 2025, the long-term partnership between Mercy Ships and the Université Gamal Abdel Nasser de Conakry (UGANC) expanded to sponsor more students from across Africa to receive dental and surgical training. Following the completion of a new clinical training space in late 2024, Mercy Ships increased the number of international students participating in UGANC programmes. Students came from across the region, including Madagascar, Benin, Mauritania, Sierra Leone, Guinea-Bissau, and more.

### HANDS-ON TRAINING WITH REGIONAL IMPACT

The partnership supported clinical training, administrative systems, and pedagogical guidance for UGANC's dental curriculum, alongside surgical and anaesthesia programmes. Dental students and recent graduates received simulation-based and hands-on training while also providing basic oral health education to patients and caregivers.

"These growing partnerships with other countries are an important part of what we do," said David Ugai, Mercy Ships Country Director for Guinea. "Some students come because they don't have dental schools in their own countries. Others come for one year, and we sponsor their residencies so they can return home as future educators."



**IMAGE:** (left) Dr. Mariama Camara, Dr. Guirassy II Mariama, Dr. Diallo Mariama Cire, and Dr. Soumah Yalikhathou, the first female general surgeons trained in Guinea; (right) Ardentis collaborators at Gamal Clinic and in front of UGANC. © Ardentis



**ardentis**  
CLINIKES DENTAIRE

## SPOTLIGHT ON OUR PARTNER ARDENTIS

Since 2020, Mercy Ships Switzerland has maintained a dynamic and committed partnership with Ardentis, a network of 18 dental and orthodontic clinics in French-speaking Switzerland. Thanks to the involvement of Dr Mark Bischof and the coordination provided by Dr Ines Guermazi El Hage for Ardentis from Switzerland, in collaboration with our colleague Dr Ana Filipa Coelho in Guinea, several initiatives have been developed: educational activities, including online courses and visits to the dental clinic of the Gamal Abdel Nasser University of Conakry (UGANC) in Guinea, as well as operational activities through volunteer work aboard our hospital ships.

### WHAT MOTIVATED ARDENTIS TO ENTER INTO A PARTNERSHIP WITH MERCY SHIPS?

**DR INES GUERMAZI EL HAGE:** One of Ardentis's core values is the transmission and sharing of knowledge. Since its beginnings in 1993, Ardentis has been involved in humanitarian projects abroad, notably in India. In this context, partnering with Mercy Ships was a natural fit.

### HOW WERE THE COURSES DELIVERED BY ARDENTIS TO STUDENTS AT GAMAL SET UP?

The partnership began shortly before the COVID-19 pandemic. As it was no longer possible to travel to the ships, Mercy Ships suggested organising remote courses at UGANC, thereby supporting Mercy Ships Country Director for Guinea, David Ugai's project on site. We immediately agreed.

### WHO IS INVOLVED IN THIS PROJECT?

Since 2020, 11 practitioners, including Dr Bischof, have taken part in remote teaching. Since 2024, six people, myself included, have travelled to the site (one or two of them more than once). This initiative brings real value to students and offers

dentists a meaningful opportunity to contribute to the project, especially for those who were unable to go on board the ship.

### WHAT TYPES OF PROFILES CAN GET INVOLVED, EITHER AT GAMAL OR ON BOARD THE SHIPS?

On board the ship: motivated, independent, and adaptable individuals who can handle demanding situations. A minimum level of professional experience in their field, as well as a good command of English, is essential. At the university: in addition to the above requirements, candidates must be skilled educators, qualified to pass on knowledge and guide students. Solid professional experience is particularly important for those with specialist expertise.

### COULD YOU SHARE A MEMORABLE EXPERIENCE FROM YOUR TIME ON SITE?

A particularly moving moment was my arrival at the clinic. The students already knew me through the online courses I had been teaching since late 2020, even though we had never met in person. When I arrived in September 2024, they immediately recognised me and exclaimed, "Dr Ines!" It was a deeply emotional moment.

## JONATHAN ZIEHLI, DIRECTOR OF DIPLOMACY

### AT THE FOREFRONT: HUMANITARIAN DIPLOMACY

*A member of Mercy Ships Switzerland for ten years, Jonathan Ziehli (on the left in the photo) reflects on his journey – from his first humanitarian experience to the challenges he faces during the negotiations that allow the mission to happen.*



#### The merging of two spheres

His first humanitarian experience left a lasting impression: while visiting refugee camps, prisons, and orphanages in South Africa, Thailand, and Cambodia, Jonathan Ziehli was brought into close contact with “life on the ground”. His passion for history, geography, and current affairs led him to pursue a Bachelor’s degree in International Relations in Geneva, followed by a Master’s in Political Science. His first internship, at the United Nations, immersed him in the heart of global political affairs, while his second, at the Swiss Embassy in Qatar, introduced him to geopolitics as well as bilateral and multilateral diplomacy—before he secured his first position in the NGO sector at Mercy Ships Switzerland as a project coordinator.

*“It was there that I found the merging of my two worlds: humanitarian work and diplomacy.”* Often travelling with delegations assessing conditions on the ground ahead of the ship’s arrival, he connects Swiss partners providing direct support to field operations. Within Mercy Ships, Switzerland plays a central role as a “programmatically bridge with Africa”. As a representative of Mercy Ships to governments, he became Director of Diplomacy in 2025. *“Together with my colleagues of Africa Services, we are preparing for the arrival of the vessels with the governments, both for the signing of agreements and for their implementation.”*

#### The Swiss Programmes Team

While the Swiss office’s mandate for fundraising and recruitment is well known, its support for

programmes—i.e. field operations—is less so. It is structured around two main areas: connecting Swiss partners or projects with Mercy Ships’ on-the-ground activities, and supporting projects through manpower, for example in infrastructure renovation work. Multilingual and closely connected to numerous international organisations, Switzerland brings together expertise and a strategic location that are essential to the mission, for instance during the World Health Assembly in Geneva (see paragraph on p. 15).

#### Inside Humanitarian Diplomacy

The role of diplomacy within Mercy Ships is essential, as the mission begins long before the first patient steps onto the ship’s gangway. *“We begin discussions with governments two to three years in advance. Our mission requires a great deal: importing containers, working with the various ministries, selecting patients across an entire country, securing medical staff immunity, booking a berth in port... Dozens of issues must be negotiated upstream with the governments that invite us into their country.”*

These negotiations result in two types of agreements, without which the mission cannot take place: the protocol agreement and the headquarters agreement. Orchestrated with a wide range of stakeholders—from embassies to the presidency, via various ministries—the negotiation process requires extensive anticipation, and even minor delays can create significant logistical challenges.

Mercy Ships currently holds agreements with seven countries and is in negotiations with four others. *“It is important to understand that the countries with which we have agreements are also those with which we continue negotiations: to renew agreements, or to amend them following the introduction of new laws, and so on. We want to build long-term relationships with them.”*

#### The first link in the chain

Once the diplomatic negotiations have been completed, the Country Engagement Teams (CET) take over to turn agreements into concrete reality:

liaising with customs, setting up the CET team on site, selecting patients, and managing logistics for the construction of the HOPE Centre (similar to a hotel, with its 300 beds designed to accommodate, feed, and house patients before and after their surgery). All of this is carried out twice over—once for each ship’s destination.

#### Iron fist in a velvet glove

A matter of balance, diplomacy requires both tact and nuance, as well as courage and firmness to secure what is needed. *“If you lean too far one way, the mission will fail.”* It is a grey area that can be uncomfortable, as the organisation’s agenda and logistics must be aligned with those of the host nation—a fragile balance, sometimes disrupted by challenges such as geopolitical shifts, natural disasters, or epidemics.

#### A life of contrasts

Jonathan Ziehli highlights the richness of the encounters and the diversity of contexts he experiences, from a presidential visit to time spent alongside a patient whose face has been disfigured by a tumour.

*“I had this dream at 19 to travel and to combine my two passions. And I’m fortunate to do both today: practising “diplomacy” for a humanitarian cause and in support of an NGO’s mission.”*

## PAN-AFRICA

### Healthcare diplomacy

#### PAN-AFRICAN SURGICAL HEALTHCARE FORUM (PASHEF)

In 2025, Mercy Ships advanced Pan-African Diplomacy efforts by helping African leaders turn political commitment into practical action. This included partnering with another surgical NGO in Africa, Smile Train, to fund PASHeF, now in its third year and firmly established as a continental platform where solutions are shaped for Africa, by Africa—primarily to discuss the development and implementation of health policies and national strategic plans for surgery, obstetrics, and anaesthesia.

Among the 274 participants in attendance were the African Union (AU), the Africa Centre for Disease Control (CDC), and representatives from 42 Ministries of Health and Finance. The forum focused on showcasing scalable national models, innovative financing approaches, and collaborative pathways to

strengthen surgical, obstetric, and anaesthetic care. The formal strengthening of partnership with the Africa CDC marked another milestone. As the African Union’s technical health arm, the Africa CDC is positioned to elevate PASHeF priorities onto the AU agenda and support implementation at scale.

#### WORLD HEALTH ASSEMBLY (WHO)

For the second consecutive year, Mercy Ships co-organised a conference with Operation Smile, another NGO, as part of the World Health Assembly in Geneva. This event serves as a platform to highlight initiatives aimed at improving access to surgery, as well as leaders in global surgery across Africa. On this occasion, Mercy Ships notably welcomed Ghana’s Minister of Health, the Honourable Kwabena Mintah Akandoh, and Dr Barnabas Alayande, Secretary-General of PASHeF.

#### NATIONAL SURGICAL, OBSTETRIC, AND ANAESTHESIA PLAN (NSOAP)

In 2025, Sierra Leone launched its NSOAP (2026-2030) in collaboration with partners like Mercy Ships. Led by the Ministry of Health, the plan demonstrates the government’s commitment to strengthening the country’s surgical care. This actionable and measurable plan will provide a strategic roadmap to expand access to safe, timely, and affordable surgical care nationwide, while also leading to improved coordination and accountability.

Mercy Ships also supported NSOAP development in Ghana, and is now part of the nation’s NSOAP implementation committee. Together, these resolutions are designed to deliver lasting, Africa-led solutions for surgical care.

**IMAGES :** (left) Both Swiss, Jonathan Ziehli and Valérie Moser (third, Executive Assistant to CEO) meet His Excellency Mr Bassirou Diomaye Faye, President of the Republic of Senegal, together with Gilchrist Koutob (Managing Director of Africa Services) and Dr Michelle White (CEO of Mercy Ships International); (right) Jonathan Ziehli and Lucile Arthaud (Head of Programme Support and Fund Management) at PASHeF.





## SANDRA-ABIGAIL ADZAYI : Swiss volunteer on board

Sandra-Abigail, originally from Ghana, grew up in the Vallée de Joux and has been living in Lausanne for over ten years. A surgical nurse with a Certificate of Advanced Studies in Tropical Medicine, she first heard about Mercy Ships at a nursing conference in Davos. After an initial volunteer experience in Guinea, she committed to a two-year role as a Ward Nurse Educator aboard the Global Mercy.

### WHAT MOTIVATED YOU TO VOLUNTEER WITH MERCY SHIPS?

I've always wanted to work in the humanitarian field, for as long as I can remember. When I discovered Mercy Ships and read Don Stephens' book *Ships of Mercy*, I was truly inspired and moved by the vision, and I knew that one day I would commit to serving on these hospital ships.

### WHAT WERE YOUR CONCERNS?

In 2024, during my first short-term experience on board the *Global Mercy*, I didn't have any particular fears—I was filled with anticipation and excitement at the idea of living such a long-awaited and completely new experience. For my second deployment, as I committed to a long-term mission, my concerns were more financial, administrative, and logistical. Preparing for a long-term assignment requires very careful planning. There were moments of questioning, but they never made me doubt my decision to commit.

### YOU APPEAR WITH RABIATU ON THIS PICTURE. WHAT CAN YOU TELL US ABOUT HER STORY?

Rabiatu is from Guinea and was the only French-speaking patient in the hospital. As a French-speaking nurse, I had the opportunity to support her throughout her stay on board the *Global Mercy*. Her story particularly touched me. As a child, she suffered burns to her right hand. Due to a lack of adequate care, the healing process led to significant skin contraction and tightening, leaving her unable to use her hand. Fearing that her mother might refuse permission for surgery, she arranged the journey to Sierra Leone with her older sister. With great courage, she went through every stage of reconstructive plastic surgery, showing remarkable resilience throughout.

### WHAT HAVE YOU LEARNED SO FAR THROUGH YOUR EXPERIENCE WITH MERCY SHIPS?

"There is more happiness in giving than in receiving"—this is a Bible verse I am very fond of, and it truly comes to life at Mercy Ships. I am learning to give every day: offering a simple smile, giving my time and attention. Being part of the Mercy Ships community has helped me better understand the positive impact of these small acts.

Sandra-Abigail, Swiss ward nurse educator, with Rabiatu, Guinean plastic reconstructive patient after her surgery on the *Global Mercy*.

## FINANCIAL ALLOCATION

### DISTRIBUTION OF INCOME IN 2025

	(CHF)
Unrestricted donations	6 507 694
Legacies	746 835
Restricted donations	1 336 559
Donations for volunteer crew	90 588
Other income	2 040 592

**Total income** 10 722 268

### DISTRIBUTION OF EXPENSES IN 2025

	(CHF)
Project expenses	8 319 673
Wages	1 414 669
Cost of premises	62 766
Administrative office expenses	47 163
Participation Mercy Ships Global	28 882
Expenses for organizational development	5 568
Other operating costs	27 168
Marketing and fundraising costs	585 680
Depreciation for furniture, machines	22 474

**Total expenses** 10 514 043

### NET RESULT MERCY SHIPS SWITZERLAND

Financial result -112 221

### COST CENTRE "MAISON DE ROVÉRÉAZ"

Rental income 120 292  
Current expenses -128 622

**Operational result "Maison de Rovéréaz"** -8 330

Depreciations -71 000

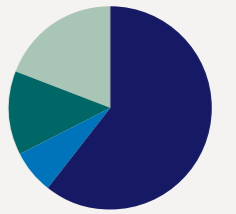
**Cost centre result "Maison de Rovéréaz"** -79 330

**RESULT BEFORE MOVEMENT IN FUNDS** 16 764

**RESULT OF THE YEAR AFTER MOVEMENT IN FUNDS** 0



The detailed 2025 Financial Report is available on our website : [www.mercyships.ch/annualreport](http://www.mercyships.ch/annualreport)



**CHF 10 722 268**

DISTRIBUTION OF INCOME 2025

**61 %**

UNRESTRICTED DONATIONS

**7 %**

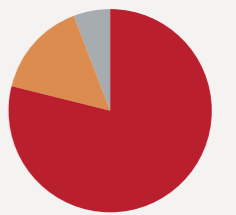
LEGACIES

**13 %**

RESTRICTED DONATIONS

**19 %**

OTHER



**CHF 10 514 043**

DISTRIBUTION OF EXPENSES 2025

**79 %**

PROJECTS/FIELD EXPENSES

**15 %**

OPERATING COSTS

**6 %**

MARKETING AND FUNDRAISING COSTS

**<1 %**

DEPRECIATION FOR FURNITURE, MACHINES

## PERFORMANCE REPORT

In 2025, Mercy Ships Switzerland's efficiency in delivering goods and services to beneficiaries amounts to 79% while administrative costs as well as communication and fundraising expenses account for 21% of the donations received. The breakdown of projects expenses is presented below.

PROJECTS	LOCATION	CONTRIBUTION IN 2025 (CHF)
General Surgery	<i>Sierra Leone and Madagascar</i>	655 592.55 CHF
Maxillofacial Surgery	<i>Sierra Leone and Madagascar</i>	1 243 552.20 CHF
Orthopedic Surgery	<i>Sierra Leone and Madagascar</i>	149 991.58 CHF
Reconstructive Plastic Surgery	<i>Sierra Leone and Madagascar</i>	394 013.58 CHF
Ophthalmic Surgery	<i>Sierra Leone and Madagascar</i>	320 186.64 CHF
Dental Care	<i>Sierra Leone and Madagascar</i>	42 710.63 CHF
Pediatric Surgery	<i>Sierra Leone and Madagascar</i>	306 928.59 CHF
Palliative Care	<i>Sierra Leone and Madagascar</i>	36 802.01 CHF
Obstetric Fistula Surgery	<i>Sierra Leone and Madagascar</i>	174 032.22 CHF
<b>Training Education and Health Promotion</b>		
DES <sup>1</sup> General Surgery 2025	<i>Guinea</i>	1 190.00 CHF
DES Anesthesia 2025-2026	<i>Guinea</i>	80 000.00 CHF
DES Obstetrics&Gynecology 2025-2026	<i>Guinea</i>	50 000.00 CHF
DES Ear, Nose and Throat (ENT/ORL) 2025-2026	<i>Guinea</i>	80 000.00 CHF
DES Orthopedics and Trauma 2025-2026	<i>Guinea</i>	50 000.00 CHF
DES Pediatric Surgery 2025-2028	<i>Guinea</i>	30 000.00 CHF
DES Plastic Surgery 2025-2028	<i>Guinea</i>	50 000.00 CHF
Gamal Dental School Operating Expenses 2025	<i>Guinea</i>	30 000.00 CHF
Guinea Biomed Project 2025	<i>Guinea</i>	20 000.00 CHF
Anesthesia SAFE <sup>2</sup> Courses South Africa 2025	<i>South Africa</i>	20 000.00 CHF
<b>Infrastructure Projects</b>		
Gamal Medical Simulation Center Infrastructure	<i>Guinea</i>	300 000.00 CHF
<b>Monitoring, Evaluation, Learning and Development Projects</b>		
Workforce Study Guinea 2024-2025	<i>Guinea</i>	15 000.00 CHF
<b>Other programmatic</b>		
Crew Support fund	<i>Africa Mercy and Global Mercy</i>	500 000.00 CHF
Technical Training Fund	<i>Africa Mercy and Global Mercy</i>	300 000.00 CHF
Hospital Platform Renovation	<i>Africa Mercy</i>	100 000.00 CHF
Programmatic support: Salaries for Swiss Staff		660 098.40 CHF
Programmatic Support: Other expense		112 173.09 CHF
Volunteer Recruitment for Ships		446 158.74 CHF
Designated Donation for Volunteer Crew	<i>Africa Mercy and Global Mercy</i>	94 513.16 CHF
Programmatic In-Kind Donations	<i>Africa Mercy and Global Mercy</i>	442 937.00 CHF
Service Contributions	<i>Africa Mercy and Global Mercy</i>	1 563 792.26 CHF
<b>TOTAL</b>		<b>8 319 672.65 CHF</b>

<sup>1</sup> Diplôme d'enseignement supérieur

<sup>2</sup> Safer Anaesthesia From Education

## BOARD

Status as of December 31<sup>st</sup>, 2025

### CHAIRMAN

#### Nicolas Suter

Member of the Grand Council of Vaud  
Corporate governance and finance expert

#### Pierre Christ

Former Senior Vice President of Banque Edmond de Rothschild Suisse  
Governmental Liaison for Mercy Ships (volunteer)

#### Linda Manieram

Co-founder Education & Sustainability Initiative (Cameroon)  
Managing director, Head of People and Processes of First Climate AG (Suisse)

### TREASURER

#### Patrick Arnegger

Expert in Finance, Human Resources and Administration  
Vice President of the NGO Enraid  
Chairman of the Board of the Jobtrek Foundation

#### Isabel Kühnlein Specker

Attorney at Law and Master of Law (LL.M. UK)  
Board of trustees of Ernst Göhner Foundation, Zug  
Former President Zurich Chamber Orchestra ZKO

#### Jérôme Monnier

Partner of International Board Foundation (St. Gallen & Lausanne)  
Corporate governance expert  
Managing Partner of Positive Organisation Advisory  
Member and secretary of the Mercy Ships Global board

### NON-BOARD SECRETARY

#### Loïc Pfister

Attorney-at-law and Doctor in Law  
Academic Fellow, Geneva University  
Member of the Mercy Ships International Board

#### Thomas Linder

Professor for Otorhinolaryngology – Head & Neck surgery  
Chairman Department of Otorhinolaryngology, Head & Neck Surgery at Luzerner Kantonsspital (LUKS)  
Former president of the Swiss ENT Society (SGORL)

#### Christine Sager

Founder of a non-profit organisation and philanthropist

#### Gilbert Walter

Chairman and CEO of BRS Shipbrokers (Geneva)  
Member of the Mercy Ships International Board

## MANAGEMENT TEAM

Status as of December 31<sup>st</sup>, 2025

#### Olivier Tisseyre

CEO of Mercy Ships Switzerland

#### Christophe Baer

Donor relations and Administration Manager

#### Danielle Harbaugh

Communication and Fundraising Manager: Legacies, Foundations, Corporations and Major Donors

#### Jessica Morey

Recruitment and Support Manager of Volunteers for the Ships

As of December 31<sup>st</sup>, 2025, Mercy Ships Switzerland employed 33 staff members for 23,7 full-time equivalent (FTE) positions, including 10,0 programmatic FTEs. The complete list is available on our website: <https://mercyships.ch/en/about-mercy-ships/staff/>



Founded in Lausanne in 1978, Mercy Ships is an international humanitarian organisation based on Christian values.

Its mission is to improve access to healthcare in developing countries by deploying hospital ships.

[mercyships.ch](http://mercyships.ch)

Mercy Ships Suisse  
Chemin de la Fauvette 98  
1012 Lausanne  
021 654 32 10

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Lehnweg 1  
3123 Belp  
031 812 40 31

[www.mercyships.ch](http://www.mercyships.ch)  
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PostFinance CHF: 10-17304-3  
IBAN: CH47 0900 0000 1001 7304 3

PostFinance USD: 91-320358-3  
IBAN: CH57 0900 0000 9132 0358 3

PostFinance EUR: 91-17646-4  
IBAN: CH70 0900 0000 9101 7646 4

BIC: POFICHBEXXX

DON AND DEYON STEPHENS  
FOUNDERS OF MERCY SHIPS

*" We remain humbled by the impact hope and healing have on so many. What began as a simple dream eventually became a ship that soon grew into a fleet where thousands of volunteers serve the underserved every year. "*

