



2024

Annual Report
Mercy Ships Switzerland



Letter from the Director

Dear supporters, dear friends,

As I write these lines, it has been announced that the contributions of the U.S. Agency for International Development (USAID), to humanitarian organizations around the world, will be drastically reduced and their orientation re-evaluated. The consequences could be dramatic and will indirectly affect the work of Mercy Ships. For the past eight years, we have been investing in the training of local healthcare professionals in hospitals in the countries where our ships are deployed. This investment is vital for ensuring long-term access to safe surgical care. Many of these hospitals, however, rely on donations from various sources including at times from USAID. In this uncertain context, our commitment takes on even greater importance.

Africa has immense potential in terms of economy and food security on a global scale. Thanks to our relationships with governments, local partners, and various organizations, we can play a key role in enabling local populations to take full advantage of these opportunities. With the surgical interventions we perform aboard our ships, we not only help individuals regain a better quality of life, but we also transform the future of their families and communities. Through tangible acts of compassion, we restore confidence and dignity to our patients - essential elements for unlocking their potential and contributing to the development of their country.

Mercy Ships relies primarily on the support of private donors, both in Switzerland and internationally. It is thanks to your generosity and the dedication of volunteers aboard our ships that we can continue our mission, even in these challenging times.

At the end of June 2025, after nearly 13 years as director, I will hand over the leadership, as I had planned for several months, to retire. I feel immense gratitude for every contribution and for everything we have accomplished together over the years. It is with great joy that I entrust the leadership to Olivier Tisseyre, the current president of Mercy Ships Switzerland, who will assume operational leadership at the beginning of July, whilst the board will elect a new president. Highly qualified and well-connected in this field, Olivier Tisseyre will lead Mercy Ships Switzerland toward new horizons with passion and dedication.

We are confident that we can continue to count on your invaluable support through this transition and beyond.

My warmest regards and may God bless you,



René Lehmann
Director

Letter from the President

Dear supporters, dear friends, dear volunteers,

As René Lehmann emphasized in his letter, 2025 is beginning with uncertain prospects for the humanitarian sector. In these challenging times, each individual's commitment to advancing our vision of bringing hope and healing is more crucial than ever.

I would especially like to honour the dedication of our volunteers throughout 2024. This became especially evident to me during a visit to the *Global Mercy* in Sierra Leone last November. A donor, who has faithfully supported us for several years and knows the situation in the country well, shared how deeply moved she was by the testimony of a volunteer serving on the ship with his family for two years. She told us "You are transforming patients' lives by helping them regain their health and reaffirming their place in society, (...) but you should also highlight your volunteers, without whom none of this would be possible." We were all very touched - even moved - by this recognition of our volunteers' commitment, which was right before our eyes.

So, I simply want to express my gratitude to all our Swiss volunteers and, more broadly, to everyone who is committed to our vision and mission. Thank you as well to all of you - friends, donors, and staff in our offices - who make our work possible for the most vulnerable people in Sierra Leone and Madagascar. More than ever, our world, and especially Africa, needs medical and social justice. To bring healing and hope is to restore human dignity.

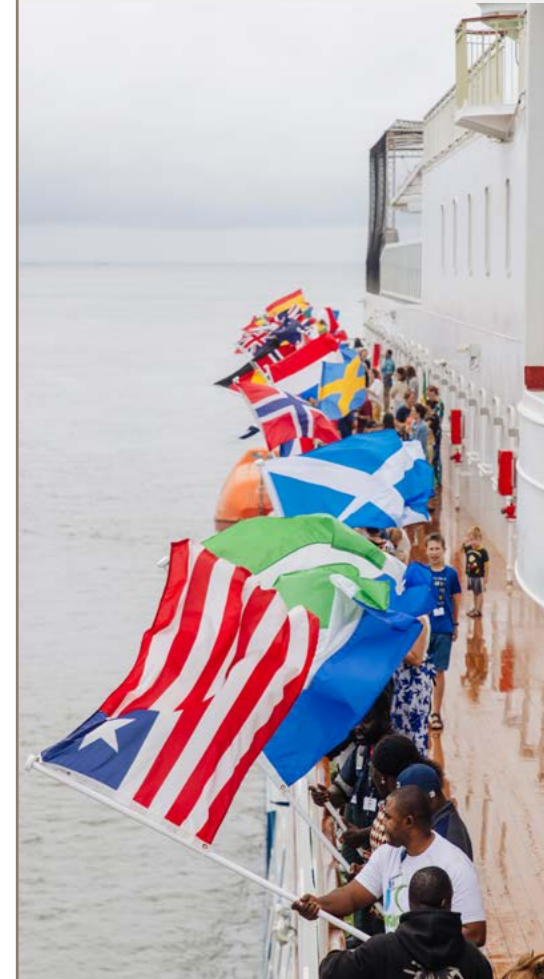
Finally, I would like to offer a special word of thanks to René Lehmann. His involvement and dedication to the organization have helped make it known and shine in Switzerland and have contributed meaningfully to the mission of Mercy Ships. It is a tremendous honour and a great responsibility for me to succeed him.

For 46 years, thanks to your support, Mercy Ships has transformed thousands of lives. "He who saves one life, saves humanity," says a proverb - so let us continue together along this path of compassion, solidarity, and hope.

On behalf of the board,



Olivier Tisseyre
President





Our Vision for Lasting Impact

In many parts of the world, especially in low-resource countries, the burden of untreated surgical conditions is felt more deeply than anywhere else. In sub-Saharan Africa, the situation is dire: 90% of the population has no access to surgical care, and those who do are twice as likely to die from complications as patients in more developed regions.

Mercy Ships recognizes these critical gaps and partners with African nations to help address disparities. Our multidisciplinary approach begins with collaborative assessments to understand local needs and continues through direct medical services, education and training, and impact evaluation. Our surgical programmes are designed to deliver effective and safe interventions where the local healthcare system is unable to meet the need.

The focus extends beyond individual surgeries to include education and training for healthcare professionals. By empowering providers with the skills and knowledge they need, we help ensure that access to care continues even after a Mercy Ship departs.

At the heart of these efforts is a belief in the true power of transformation. When lives are changed, entire communities and nations benefit. Mercy Ships is actively building a future where healthcare is accessible and sustainable for generations to come.

DIRECT MEDICAL SERVICES

Direct medical services are designed to meet patients where they are, deploying hospital ships to African nations and delivering free surgical and dental care. The specialized procedures offered are typically unavailable in the country or are limited due to scarce surgical resources or unaffordability for patients.

Mercy Ships takes a holistic approach to surgery, providing comprehensive pre- and post-operative care based on each patient's condition and specific needs. The surgical program design and patient selection aim to ensure curative care, regardless of the local healthcare system's capacity.

IMAGE: Naserry, a patient undergoing reconstructive plastic surgery, returns to class with her schoolmates after a free procedure to release burn contractures on her arm.

EDUCATION, TRAINING & ADVOCACY

Mercy Ships fosters long-term partnerships with nations by developing programs where specialized training is needed, such as:

- Offering mentoring programmes and scholarships in reconstructive plastic surgery, maxillofacial surgery, anesthesia, and perioperative nursing.
- Using the ship's hospital as a clinical rotation in the partner country's established training programs for surgery, anesthesia, and nursing.
- Developing long-term partnerships and investments, such as with the Gamal Abdel Nasser University of Conakry in Guinea and Connaught Hospital in Sierra Leone.

Mercy Ships strives to create a world where people living with disabilities, deformities, or disease have access to high-quality, affordable medical and surgical treatment, as well as comprehensive care - so they can reach their full potential.

The impact goes far beyond surgery alone. Whole families benefit, regaining a better quality of life and social reintegration.

IMAGE: Dr. Fabruce Ramaherimamony, former participant in the Mercy Ships mentorship program, at the hospital in Tamatave.

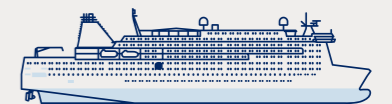


IMPACT

Since 1990, Mercy Ships has focused on sub-Saharan Africa, where at least 90% of the population lacks access to safe, affordable, and timely surgical care. Mercy Ships has completed 45 missions in 14 African countries, most of which are ranked among the world's least developed nations according to the United Nations Development Program's Human Development Index (HDI). In addition to surgical care, Mercy Ships creates lasting impact by providing education and training to the entire surgical workforce.

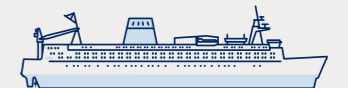
SINCE 1978 :

- 122,000 + surgical operations
- 556,930 + dental procedures
- 6,940 + healthcare professionals trained in their area of expertise



Global Mercy™

- 6 operating theaters
- 199 patient beds
- 640 crew accommodation capacity
- 174m in length



Africa Mercy®

- 5 operating theaters
- 85 patient beds
- 470 crew accommodation capacity
- 152m in length

Charting a Course Together

2024 in Review

2024 was a year of significant milestones for Mercy Ships. For the first time, we operated simultaneously with a fleet of two ships, bringing hope and healing to both the east and west coasts of Africa.

The year began with the *Global Mercy* docked in Freetown, Sierra Leone, where it has continued to provide safe, free surgical procedures since August 2023. This mission has transformed lives, like Fudia's, a 10-year-old girl whose severely bowed legs made it nearly impossible for her to walk. After six years of waiting, her legs were finally straightened, giving her a new joy for life.

Our Education, Training, and Advocacy programme strategy is increasingly focused on supporting long-term surgical education, to equip healthcare professionals with specialized skills.

The growing number of specialized surgical service providers will create a ripple effect across the surgical ecosystem for generations to come.

In Sierra Leone, this effort launched the Nurse Anesthesia Diploma and a partnership with Connaught Hospital, bringing essential education through their Safer Surgery programme.

In East Africa, the *Africa Mercy*, newly refitted, set sail to deliver surgeries and renewed hope to Malagasy patients during Mercy Ships' fourth mission on the island. Local healthcare professionals were trained in several areas to help improve the availability and access to safe surgical care in Madagascar.

Mercy Ships' presence was also felt on the ground. In Guinea, a new clinical training center opened at Gamal Abdel Nasser University in Conakry (UGANC). This center will more than double the school's capacity to train dental students. Mercy Ships is also sponsoring dental graduates to obtain specialized degrees at a partner university in Morocco.

Scan to watch this year's highlights.



IMAGES: (Top right): Aerial view of the *Africa Mercy* at sea; (Bottom right): Crew member Francis Kwofie with Harilala, a patient born with a cleft lip.



Initiatives Here

77th World Health Assembly

Since 2024, Mercy Ships has been actively involved on the international stage to improve access to surgical, obstetric, and anesthetic care worldwide and to amplify the voices of specialists from low-income countries. To that end, during the World Health Assembly organized by the World Health Organization (WHO) in Geneva in May 2024, Mercy Ships co-hosted a conference in collaboration with the humanitarian organization Operation Smile. This initiative aimed to foster synergies among NGOs, academia, the private sector, and multilateral organizations such as the WHO and the United Nations. We firmly believe that only a close collaboration among these various stakeholders can sustainably strengthen health infrastructure, professional training, and access to medical equipment.

Vertical Access Audit

Vertical Access, a Swiss company specializing in work at height and in hard-to-reach places, was commissioned in July 2024 to conduct a safety audit aboard the *Global Mercy*. As a Partner of Mercy Ships Switzerland since 2018 and a member of the Mercy Ships Business Network, the company contributed its expertise to evaluate the safety of operators responsible for ship maintenance. The process involved identifying routine and specific work situations that expose personnel to risks such as falls or confined space hazards. Based on this analysis, Vertical Access issued recommendations to improve safety for operators - particularly through support, guidance, and the provision of suitable equipment.

For more information and to join the Mercy Ships Business Network :

<https://mercyships.ch/en/get-involved/entrepreneurs-network/>



... and Abroad

Guinea-Bissau

In 2024, Mercy Ships and the Gamal Abdel Nasser University of Conakry (UGANC) launched a partnership with Jean Piaget University of Guinea-Bissau (UNIPIAGET) to strengthen dental education and enhance access to care in Guinea-Bissau.

Over the next few years, this initiative will sponsor four groups of six Bissau-Guinean medical students. They will attend courses at UGANC with the aim of earning a doctorate in dental surgery. This program seeks to strengthen the national health workforce, reduce disparities, foster networking, and invest in the participants' futures at a global level.

These efforts mark significant progress and lay a vital foundation for dental care in Guinea-Bissau.



3,480

Total number of hours of participation in training programs

6

Participants in training programmes

2024

By the numbers

Direct Medical Services



4,746

Surgical procedures



2,905

Surgical patients



13,829

Dental procedures



2,943

Dental patients

Surgical Procedures by Surgical Specialty



1,897

Ophthalmic surgery



917

General surgery



913

Maxillofacial surgery



391

Pediatric surgery



351

Orthopedic surgery

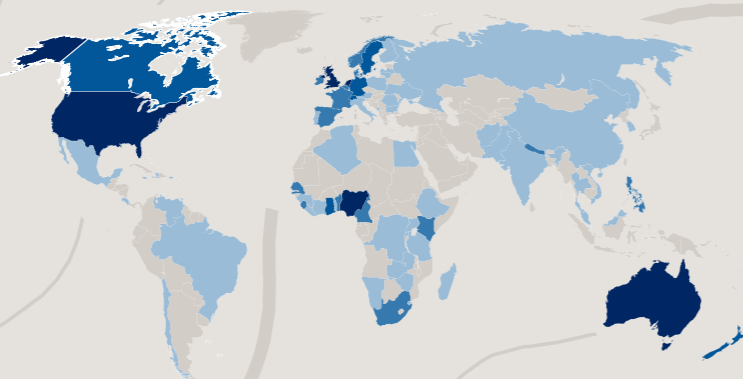


277

Reconstructive plastic surgery

NOTE: A patient often has multiple procedures as part of a single surgery or dental visit and may also have multiple surgeries or dental visits.

The many volunteers of Mercy Ships are the heartbeat of the organization. They come from all around the world selflessly donating their time and expertise to serve its mission: bringing medical care to those who need it most. Volunteers are crucial to the work of Mercy Ships. Without them, the hospital ships wouldn't be able to operate. Mercy Ships is deeply grateful for its generous volunteers.



535

LOCAL CREW MEMBERS IN SIERRA LEONE AND MADAGASCAR

2,047

VOLUNTEER CREW MEMBERS FROM 74 COUNTRIES

Education, Training and Advocacy



923

TOTAL HEALTHCARE PROFESSIONALS TRAINED FROM 8 AFRICAN NATIONS



456
Guinea



215
Sierra Leone



189
South Africa



49
Madagascar



6
Benin



6
Guinea-Bissau



1
Cameroon*

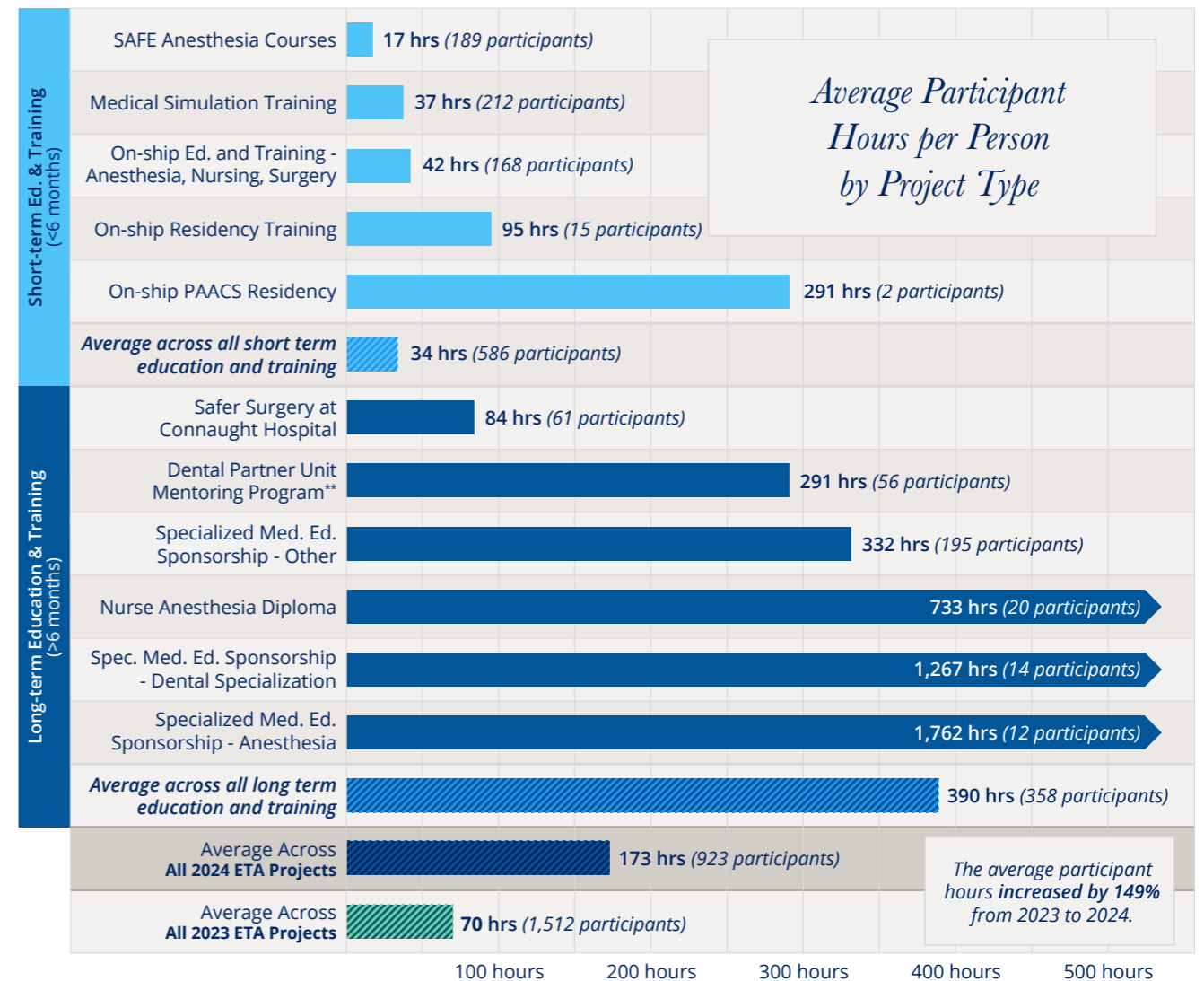


1
Liberia*



159,679

Total number of participation hours



* The participants from Cameroon and Liberia were trained as part of the Sierra Leone field services.
 ** The UGANC clinic was closed from Jan - Sept for renovations, resulting in lower than typical participant hours.
NOTE: A participant may be involved in more than one education and training project.

Sierra Leone



2,707

Surgical procedures

1,488

Surgical patients

2,114

Dental procedures

1,176

Dental patients

6,693

Total number of hours of participation in training programmes

151

Participants in training programmes*

*Includes participants from Sierra Leone (215), Cameroon (1), and Liberia (1).

In 2024, the *Global Mercy* continued her 10-month field service in Sierra Leone, which began in August 2023. This was the sixth Mercy Ships visit to the country over the course of 30 years, a testament to the long-standing partnership between Sierra Leone and Mercy Ships. After a short break from service in June 2024, the *Global Mercy* returned to Freetown in August for a consecutive field service until June 2025.

The need in Sierra Leone continues to be great, but despite the challenges, Sierra Leone remains undeterred in its commitment to improving its healthcare system. To assist this effort, Mercy Ships established Education Training and Advocacy programmes alongside the Ministry of Health, the University of Sierra Leone, and Connaught Hospital. Emerging medical professionals received mentorship onboard, the Nurse Anesthesia Diploma Program started, and a partnership with Connaught Hospital brought critical education to students through the Safer Surgery programme.

During this field service, many people received long-awaited surgical procedures in areas such as maxillofacial surgery, reconstructive plastic surgery, pediatric surgery, general surgery, orthopedic surgery, and ophthalmic surgery.

During Mercy Ships' engagement in Sierra Leone, the President of Sierra Leone, His Excellency Julius Maada Bio, invited the *Global Mercy* to extend its stay for a third consecutive mission, to continue delivering surgical care and providing training until the summer of 2026.

We hope that this work will not only bring healing, but also provide lasting, positive change for future generations that will reverberate through the entire country.



IMAGES: (Above) South African physiotherapist Fiona Morgan mentors Mohamed Dauda Faroh during a rehabilitation session; (Top right) participants in the nurse anesthesia diploma practice in the *Global Mercy's* simulation laboratory.

Country Overview

Sierra Leone has a population of 8.6 million (end of 2024) and ranks 184th out of 193 countries on the Human Development Index (HDI). Access to healthcare is hindered by the insufficient and uneven distribution of infrastructure across the country, with 15% of the population living more than eight kilometers from a health center. A major challenge is the lack of electricity, water, sanitation facilities, and medical equipment in health institutions, which hampers efforts to improve surgical care delivery.



A Future Transformed: Training Nurse Anesthetists for Safer Surgeries in Sierra Leone

In Sierra Leone, where safe surgery is often out of reach, a long-awaited change is taking root. A new Nurse Anesthesia Diploma Program - born of a partnership between Mercy Ships, the Ministry of Health and Sanitation, and the University of Sierra Leone - is shaping a future where no patient must face surgery without the assurance of skilled anesthesia care. This initiative will strengthen surgical care long after the hospital ship sets sail.

For years, statistics have identified a critical need in the country: there is only one anaesthetist per million inhabitants. As a result, 90% of operations are carried out without qualified anaesthetists, increasing the risks and uncertainty in the operating theatre.

That reality is shifting. In April 2024, twenty nurses selected from across the country stood out, determined to rewrite the surgical future of Sierra Leone. They undertook specialized training that combined theoretical knowledge and practical skills. Already experienced professionals, they have taken up the challenge of mastering the complexities of anaesthesia.

On board the *Global Mercy*, their training began in a state-of-the-art simulation center,

guided by seasoned mentors like volunteer Anaesthetist Josefin Tapper. "It's been rewarding sharing skills with these students. Mentorship and education - this is how we make a lasting impact," she said.

Ethiopian anaesthetist and professor Hailemariam Kasim led their classroom training. "This programme is a beacon of hope," he said. "It's not just about training; it's about transformation." Mohammed Bangura, one of the students, spoke of the profound shift: "We are receiving high-quality education. Anaesthesia is a specialized field, demanding deep knowledge and critical thinking. This training will change everything - for our careers and our country".

Mercy Ships has committed three years to this endeavor, providing expert tutors and resources. But the vision extends further. These students will become the foundation of a self-sustaining system, ensuring safe anaesthesia in every corner of Sierra Leone.

As Dr. Sandra Lako, Country Director for Mercy Ships, reflects, "We're not just training individuals; we're building a future where safe surgery is not a privilege, but a right."



Country Overview

With a population of 31.9 million, Madagascar is one of the poorest countries in the world, ranking 177th out of 193 countries on the Human Development Index (HDI). The healthcare system is limited in its ability to provide care due to outdated infrastructure, a lack of medical equipment, and a shortage of healthcare professionals. The country has only 97 specialists in total, including 7 urologists, 19 pediatric surgeons, 8 medical oncologists, and 4 radiation oncologists.

Madagascar

The newly refitted *Africa Mercy* sailed to Madagascar for her first field service following extensive renovations. This was the fourth Mercy Ships visit to the country since 1996. During the 10-month field service, hundreds of surgeries were performed over the course of six months, in areas such as maxillofacial, ophthalmic, reconstructive plastic, pediatric orthopedic, and general surgery.

An early arrival and later start of surgeries this year, allowed time to properly train all new crew and fully prepare the hospital ship to open at the end of May 2024. It also allowed the crew on board the *Africa Mercy* to launch the dental program in March 2024, and focus on patient registration and selection prior to surgeries.

Local healthcare professionals also received instruction in areas including anaesthesia monitoring, comprehensive cleft care, nursing student training, and surgical and anaesthesia resident training. These programmes will help increase the availability and access to safe surgical care in Madagascar.

Mercy Ship's work wouldn't be possible without the support of the President of Madagascar, the Ministry of Health, the Ministry of Foreign Affairs, and the Ministry of Finance. We look forward to deepening these partnerships in 2025 during a second consecutive field service.

We are grateful for the opportunity given to us to continue our efforts to bring hope and healing to the people of Madagascar.



1,096
Surgical procedures

645
Surgical patients

1,698
Dental procedures

989
Dental patients

2,878
Total number of hours of participation in training programmes

39
Participants in training programmes



IMAGES: (Opposite page) Annica celebrates her new mobility after surgery to release burn contractures on her arms; (Above) A University of Toamasina nursing student learns sterile processing techniques during an Education Training and Advocacy program onboard the *Africa Mercy*.

Guinea



Conakry,
Guinea
9° 32' 43" N
13° 40' 36" W

4,212

Dental procedures

778

Dental patients

103,115

Total number of hours of participation in training programmes

456

Participants in training programmes

Scan to watch the dental expansion dedication video.



IMAGE :
Students treat a patient under the guidance of staff in the new clinic.

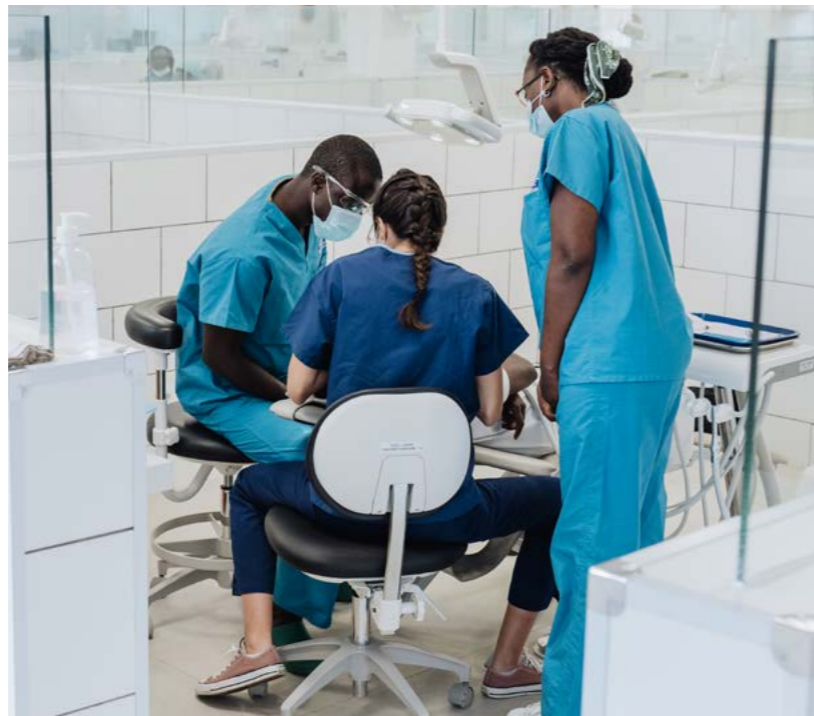
Lack of access to affordable and safe dental care is a major health problem in Guinea, as there are very few dentists and training opportunities.

In 2018, Mercy Ships saw an opportunity to launch a long-term partnership with the Gamal Abdel Nasser University dental school in Conakry (UGANC). This partnership has since expanded to include additional surgical specialty training, sponsorship of international students, extending the reach of training beyond Guinea and creating a network that will improve dental care across Africa for years to come.

An exciting development this year was the opening of UGANC's new clinical training centre. The expansion was made possible through funding and oversight from Mercy Ships, and more than doubles the school's previous capacity for dental students to learn, practice, and treat patients.

As part of this, Mercy Ships has proactively worked in the region to train more students. In 2024, the Mercy Ships dental program at UGANC included students from Benin, Madagascar, Guinea-Bissau and Sierra Leone. In September 2024, 26 international students were enrolled in various programmes at the university, including one in dentistry from neighbouring Sierra Leone.

The recent expansion increased capacity from 6 to 30 simulation stations, 22 dental chairs for patient care, and the addition of laboratories for practical training and dental prosthodontics.



Fostering sustainable projects in Guinea

Hired by Mercy Ships Switzerland to coordinate projects in Guinea, Ana Filipa Coelho shares with us her rich experience at the Training and Dental Care Centre (CFSO), in Conakry.

- **Ana Filipa, what is the CFSO project?**

Mercy Ships initially partnered with Gamal Abdel Nasser University of Conakry (UGANC), which offered theoretical training for dental students but lacked clinical instruction. To address this gap, we established a small training clinic. This year, we took a significant step forward by inaugurating the CFSO - a larger, better-equipped center capable of accommodating more students under improved conditions.

In parallel, we launched a medical training sponsorship programme. This initiative provides scholarships to dentistry graduates, enabling them to pursue specialized training at a partner university in Morocco. Over time, the programme has evolved into a cross-disciplinary initiative that now supports students from various medical specialties who are pursuing further education in countries such as Morocco, Tunisia, and Senegal.

- **What does your job involve?**

As the person responsible for project management in Guinea, I wear two hats. On one hand, drawing on my background as a dentist, I oversee the training of CFSO students. On the other hand, I develop partnerships with institutions such as the Vaud University Hospital Center (CHUV) in Lausanne, which support our training efforts by sending experts from various medical specialties to Guinea.

"If we have good health professionals, the level of health of the population will certainly be better. It's true that the partnership model that we have with Mercy Ships is unique. This is the first time I have seen this type of partnership for specialists, and I hope this partnership will not stop there."

– **Ihsane Ben Yahya, President, FDI (World Dental Federation)**



- **What improvements have you seen in the CFSO project since it was launched? What challenges have you encountered in setting up the CFSO?**

We've made significant progress in terms of organization, evolving from a small-scale project into a comprehensive programme that brings together multiple initiatives - whilst maintaining strong momentum. One of the main challenges with this type of work is that progress doesn't always happen as quickly as hoped, requiring adaptability and patience. Another key challenge has been identifying the right local partners to implement the projects effectively and building lasting, trust-based relationships with them.

- **How have the Ardentis Dental Clinics in Switzerland played a role in the project?**

Until 2024, Ardentis Dental Clinics provided online courses for students at UGANC to support the theoretical input. From January 2025, we will also begin to receive instructors to deliver dental specialties.

- **Have you had a memorable experience since joining Mercy Ships?**

From a personal perspective, I chose to step away from my career as a dentist because I no longer found joy in practicing. What I'll never forget from my first mission in Guinea is the moment I woke up genuinely happy to go to work. Being with the students at the CFSO reignited my passion and reshaped the way I view both the profession and patient care. At the CFSO, even during the most challenging times, the students remain positive and eager to learn. Their motivation and commitment to caring for others continues to inspire me every day.

Technical Training Fund

A professional training pathway for maritime crew

Faced with a global shortage of qualified technical maritime personnel, many shipping companies are struggling to fill onboard positions. In fact, 20% of a ship's crew must be technically certified to ensure the safe and efficient operation of vessels.

Mercy Ships is no exception to this reality. As a volunteer-based organization, its maritime crew members fund their own service onboard, making access to additional training even more challenging. This is why Mercy Ships created a fund to support crew members in their professional development, by offering them a career pathway that complies with international maritime regulations.

This program aims to train volunteers with no prior experience and support qualified seafarers in their career progression.

A maritime training center operated by Mercy Ships in the United States offers courses accredited by both the Maltese authorities - under whose flag the organization's two hospital ships are registered - and the United States Coast Guard, issuing internationally recognized certifications. These training opportunities allow crew members - especially those from developing countries - to gain valuable skills sought after in the global maritime industry, improving their access to paid employment at the end of their volunteer service. Volunteers acquire skills in areas such as bridge watchkeeping, ship handling, engine watchkeeping, cargo handling, as well as fire safety and lifeboat deployment.

To benefit from this support, crew members commit to continuing their service with Mercy Ships, thereby ensuring a highly qualified crew. In 2024, over 250 crew members benefited from the programme, including basic training for 110, safety awareness for 180, seafarer certification for 46 members, and ongoing professional development for 31 officers.

Financial Allocation

2024 Revenue Distribution (in CHF)

Undesignated Donations and Bequests	6,814,145
Designated Donations	1,422,333
Donations for Volunteer Staff	95,163
Other Income	1,343,667
Total revenue	9,675,308

2024 Expense Distribution (in CHF)

Project Expenses	7,489,315
Staff Expenses	1,172,484
Rent and Other Facility Costs	62,670
Administrative Expenses	33,182
Contribution to Mercy Ships Global	27,278
Process and Development-Related Costs	2,101
Other Operating Expenses	27,477
Depreciation of Furniture and Equipment	11,016
Marketing and Fundraising Expenses	765,443
Total expenses	9,590,966

Operating Income Mercy Ships Switzerland

84,342

Financial Income 110,250

Cost Center "Maison de Rovéréaz"

Rent 127,236
Operating Expenses -127,345

Operating Income "Maison de Rovéréaz"

- 109

Depreciation -71,000

Cost Center Result "Maison de Rovéréaz"

- 71,109

RESULTS BEFORE FUND CHANGES

123,483

9,675,308
2024 REVENUE DISTRIBUTION (IN CHF)

70%
UNDESIGNATED DONATIONS AND BEQUESTS

16%
DESIGNATED DONATIONS

14%
OTHER INCOME

9,590,966
2024 EXPENSE DISTRIBUTION (IN CHF)

78%
PROJECTS/FIELD EXPENSES

14%
OPERATING EXPENSES

8%
MARKETING AND FUNDRAISING EXPENSES



The detailed 2024 Financial Report is available on our website : www.mercyships.ch/annualreport

Performance Report

In 2024, Mercy Ships Switzerland's efficiency in delivering goods and services to beneficiaries is 78.1%, while administrative costs as well as communication and fundraising expenses account for 21.9% of the donations received. The breakdown of project expenses is presented below:

Projects	Location	Contribution in 2024 (CHF)
General Surgery	Sierra Leone, Madagascar	743,359
Maxillofacial Surgery	Sierra Leone, Madagascar	1,109,887
Orthopedic Surgery	Sierra Leone, Madagascar	45,217
Reconstructive Plastic Surgery	Sierra Leone, Madagascar	660,764
Ophtalmic Surgery	Madagascar, Togo, Sierra Leone	107,380
Dental Care	Sierra Leone, Madagascar	17,439
Pediatric Surgery	Sierra Leone	31,519
Palliative Care	Sierra Leone	59,469
Training, Education & Health Promotion		200,000
Higher Diploma in General Surgery (UGANC)	Guinea	75,000
Anesthesia Nursing Training	Sierra Leone	35,000
Sponsorship of Malagasy Dental Students (UGANC)	Madagascar	50,000
Sponsorship of Bissau-Guinean Dental Students (UGANC)	Guinea-Bissau	50,000
Operating Costs – Dental Training Clinic (UGANC)	Guinea	27,273
Expansion – Dental Training Clinic (UGANC)	Guinea	200,000
Hope Center Renovation	Madagascar	20,000
Crew Support Fund	Africa Mercy and Global Mercy	900,000
Technical Training Fund	Africa Mercy and Global Mercy	200,000
Hospital Platform Renovation	Africa Mercy	400,000
Hospital Platform	Global Mercy	5,000
Programmatic Support : Salaries for Swiss Staff		656,874
Programmatic Support : Other expenses		83,534
Volunteer Recruitment for Ships		422,234
Designated Donations for Swiss Volunteer Crew	Africa Mercy and Global Mercy	117,704
Programmatic In-Kind Donations	Africa Mercy and Global Mercy	412,939
Service Contributions	Africa Mercy and Global Mercy	858,723
Total		7,489,315

Board

(Status as of Decembers 31, 2024)

President

Olivier Tisseyre

- Co-founder of an international consulting group
- Former president of a philanthropic foundation
- Board member and advisor in sustainability, digital transformation, and AI
- Experienced coach and mentor

Thomas Linder

- Professor of Otorhinolaryngology and Head and Neck Surgery
- Chief Physician of the ENT Clinic at the Cantonal Hospital of Lucerne (LUKS)
- President of the Swiss Society of Otorhinolaryngology (SGORL)

Christine Sager

- Founder of a non-profit organization and philanthropist

Gilbert Walter

- Executive Director of BRS Shipbrokers (Geneva)
- Member of the Mercy Ships International Board

Treasurer

Carl-Gustav Svanström

- Career as Chief Financial Officer and executive in international companies
- Advisor to a private bank and board member of an international management consulting firm and an impact investment fund
- Vice President of Mercy Ships Global and Chairman of Mercy Ships Sweden

Pierre Christ

- Former Senior Vice President at Banque Edmond de Rothschild Switzerland
- Former volunteer liaison with governments for Mercy Ships

Nicolas Suter

- Member of the Vaud Grand Council
- Expert in corporate governance and finance, SIG (Services Industriels de Genève)

Linda Manieram

- Business Development Consultant

Isabel Kühnlein Specker

- Lawyer and Master of Law (UK)
- Board member of the Ernst Göhner Foundation (Zug)
- Former Chair of the Zurich Chamber Orchestra (ZKO)

Jérôme Monnier

- Partner at International Board Foundation (St. Gallen & Lausanne)
- Expert in corporate governance
- Managing Partner at Positive Organisation
- Advisory Member and Secretary of the Mercy Ships Global Committee

Secretary (non-committee member)

Loïc Pfister

- Lawyer and Doctor of Law Academic Fellow, University of Geneva
- Member of the Mercy Ships International Committee

Management Team

(Status as of Decembers 31, 2024)

René Lehmann

Director

Jonathan Ziehli

Head of Programmes and Fund Management

Christophe Baer

Donor relations and Administration Manager

Danielle Harbaugh

Fundraising: Legacies, Foundations, and Corporations

As of December 31, 2024, Mercy Ships Switzerland employed 27 staff members for 20.1 full-time equivalent (FTE) positions, including 10.8 programmatic FTEs. The complete list is available on our website: <https://mercyships.ch/en/about-mercy-ships/staff/>



Born in a village in Sierra Leone, 10-year-old Fudia suffered from bowed legs that severely impacted her daily life. She was diagnosed with Blount's disease - a complex condition affecting the tibia in growing children - which had progressively worsened over the years. Thanks to life-changing surgery aboard the *Global Mercy*, Fudia can now walk independently and look ahead with hope. "I want to become a doctor so I can help others," she says.

Founded in Lausanne in 1978, Mercy Ships is an international humanitarian organization based on Christian values.

Its mission is to improve access to healthcare in developing countries by deploying hospital ships.

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